



# Market scope

The information in this report is provided on an as-is basis. This document is produced by Twimbit per date of research and writing (May 2025) and is subject to change. The benchmark is prepared solely for information purposes over a limited period to provide a perspective on the market. All the data is derived and estimated by Twimbit analysts via primary interviews and publicly available information.

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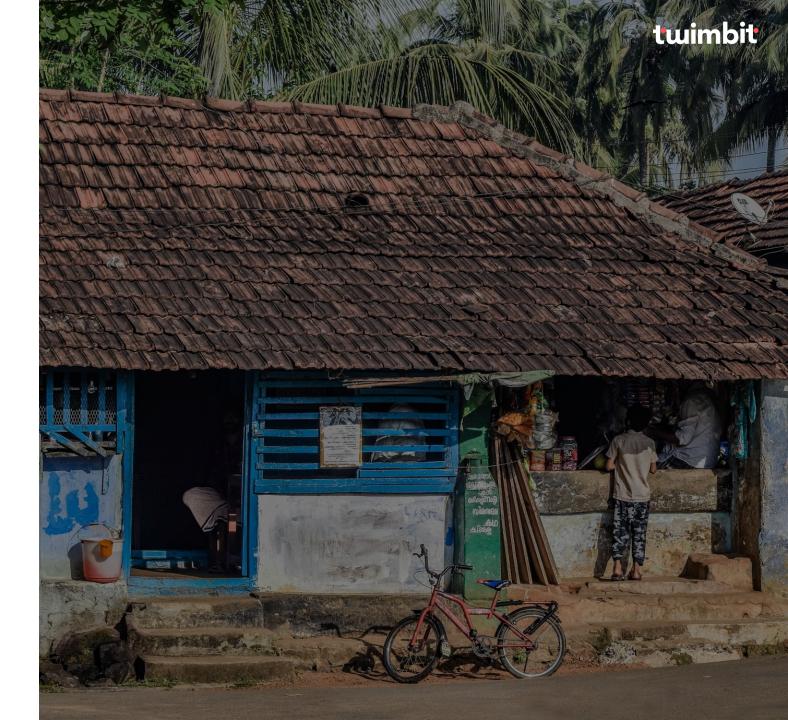
**Analyst recommendation** 



**Best practices** 

# 01

Executive summary







Small Finance Banks (SFBs) are uniquely positioned to extend formal financial services to India's unbanked population—an estimated 190 million individuals, primarily across rural and semi-urban regions. With 95% of their branch networks in underserved areas, SFBs directly support national inclusion objectives by offering credit, savings, and insurance products tailored to low-income households, small businesses, and farmers.

Their core mandate—financing micro-enterprises and priority sectors—enables job creation, stabilizes rural economies, and narrows regional disparities. This targeted deployment of capital enhances community-level financial resilience and aligns with broader goals of sustainable, inclusive growth.

As SFBs continue to scale, their role in India's financial architecture is shifting from access enablers to system-level contributors—supporting both grassroots development and long-term economic transformation.

# Growth opportunities



#### 190 million

Indians are still unbanked

#### 390 million

internet subscribers in rural areas, accounts for more than half of India's internet users

#### 100%

of new bank account openings in rural India are being done digitally

#### **78%**

of consumers in India prefer to do most of their banking digitally as of 2024

#### **3**x

Expected increase in digital financial transactions in India by 2029

#### 481 billion

digital financial transactions by 2028-29, growing from 159 billion in 2023-24

#### 3rd

globally, India boasts one of the largest fintech ecosystems

#### **65%**

growth in digital payments by 2026

#### 38.3%

Average CASA deposit of Indian banks as of December 2024

#### 221 billion

Total volume of digital payments in India in FY2024

#### **USD 1.3 trillion**

digital lending market opportunity in India by 2030

#### 39.5%

CAGR of India's digital lending market over a span of 10 years from 2014-24

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## Digital growth of top 6 SFBs



Number of customers: 10 million +

Digital customers: 2.95 million

Digital banking growth: **502%** 

Customer acquired digitally: 40% (0.28 million)

App/Play store rating: 4.25



Number of customers: 2.3 million

MB customers(March 2025): **18598** 

App downloads on play store: **0.1 million** 

MB transactions(March 2025): **0.69 million** 

App/Play store rating: 2.70



Number of customers: 12 million

Digital transactions: 98%

SA opened digitally: 99%

Digital loan processed: 92%

App/Play store rating: 4.30



Number of customers: 4.78 million

Digital customers: **0.1 million** 

SA opened digitally: **56%** 

Digital loan customers: **0.18 million** 

App/Play store rating: 4.55



Number of customers: 8.6 million

MB customers: **2.1 million** 

Digital transactions: 88.54%

Customer acquired: 1.18 million

App/Play store rating: **3.60** 



Number of customers: 8.37 million

Digital customers: **0.37 million** 

MB customer growth: **30%** 

Active MB customers: 44,911

App/Play store rating: 3.00

Sources: Annual reports 2024

# 02

SFBs to ace digital account opening





# Twimbit approach



**Evaluated 11 Indian small finance banks (SFBs)** offering
savings account



Opened real accounts to evaluate account opening journey, from opening, customer onboarding to activation



Defined 3 key success metrics and 27 sub- parameters

Each factor is evaluated on a scale of 1-5, measuring responsiveness



Weighted scores are given to identify **SFBs to ace digital** savings account journey

# SFBs to ace digital savings account journey

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01	AU SMALL FINANCE BANK	****	3.90
02	UTKARSH UTMANS HAAL FRANCE BANK ANST RESEARCH PLANCE	****	3.78
03	UNITY Small Finance Bank	****	3.66
04	UJIVAN SMALL FINANCE BANK Build a Better Life	****	3.65
05	JANA SMALL FINANCE BANK	****	3.37
06	EQUIEDS Small Finance Bank	****	2.35
07	SURYODAY A BANK OF SMILES	****	2.25
08	ESAF SMALL FINANCE BANK Joy of Bonking	****	1.77
09	SHIVALIK Shivalik Small Finance Bank	****	1.72
10	Capital Small Finance Bank	****	1.60
11	North East Small Finance Bank	****	1.43



# How are banks performing?

**SFBs** 

	AU	ESAF	Ujjivan	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
bile app experience											
Nobile application availability and capabilities	5.00	5.00	5.00	5.00	5.00	4.17	5.00	5.00	5.00	4.67	5.00
pp activation convenience	3.33	2.67	3.00	2.67	3.00	2.58	0.58	2.25	3.25	2.25	3.50
pp security and Privacy	4.15	2.08	2.90	2.90	2.08	0.83	0.83	1.65	4.15	1.65	3.10
pplication process experience											
Discovery Journey	5.00	2.08	5.00	2.29	2.43	2.08	1.67	2.08	2.08	2.08	3.13
larity of products or services	4.41	2.15	4.61	3.20	4.41	2.39	2.48	4.99	4.07	2.56	3.48
ase of account opening	3.04	0.00	2.50	1.00	2.96	0.00	0.00	0.00	3.68	0.00	3.43
nboarding experience											
Activation convenience	3.00	0.00	3.00	0.00	3.00	0.00	0.00	0.00	4.50	0.00	4.50



## Key observations

#### Initiation-only digital touchpoint

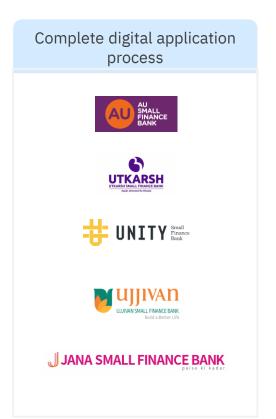
Most SFBs provide only a basic online form to start the process — there's no fully digital end-to-end onboarding.

#### Fragmented customer journey

Customers are often redirected between website, mobile app, and offline steps (calls or branch visits), creating a disjointed experience.

#### Limited mobile-first design

Mobile apps often lack a smooth onboarding experience and are not optimized for self-serve account opening.







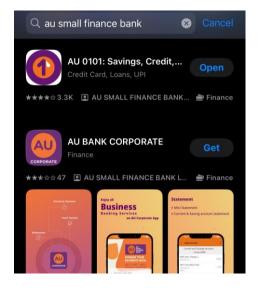


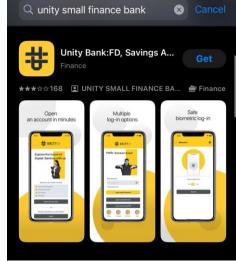
# Mobile app experience

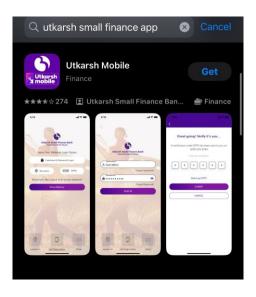




# Mobile application availability and capabilities







Parameters	AU	ESAF	UJJIVAN	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
Availability of App						2 different apps					
Ease of locating app on Play store/App store	Easy	Easy	Easy	Easy	Easy	Easy	Easy	Easy	Easy	Confusing app name	Easy
App loading time - Time between 2 steps or time taken to load next step screen during journey	Fast	Fast	Fast	Fast	Fast	Fast	Fast	Fast	Fast	Fast	Fast



# 02

# O2 App activation convenience

Parameters	AU	ESAF	UJJIVAN	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
Efficiency of banking app activation											
Provides clear utility before asking users to register	-	-	-		-	-	-	-	-	-	
Differentiate "sign in" from "sign up" or Login from Get started	-										
Language selection at first opening screen	-					-	-	-	-		-
CTAs to apply for other banking products		-	-		-	-	-	-	-	-	-
Permissions		-		-	-						
Numbers of steps taken to register/sign up on App	2 steps	4 steps after account opening	4 steps after account opening	5 steps after account opening	3 steps after account opening	5 steps after account opening	-	5 steps after account opening	2 steps	7 steps	2 steps
Time taken to register/sign up on App	<2 min	3 mins	5 mins	2 mins	3 mins	2 min	-	5 mins	2 mins	5 mins	2 mins

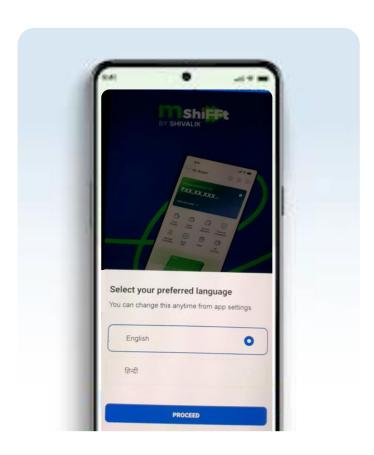




### App activation convenience



**Unity bank** Differentiates "sign in" from "sign up"



**Shivalik bank** Allows language selection at first opening screen

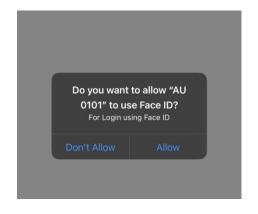


**Ujjivan bank** Allows to choose from 10 different regional languages while registering





# App security and privacy



**AU Small Finance bank**Allows customers to enable biometric during app registration as a NTB customers



**Unity bank**Allows multiple login options such as password, EasyPin and biometric



**Ujjivan bank**Allows biometric login during app
registration process after account opening

	Parameters	AU	ESAF	NAVILLU	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
T	ype of authentication available	PIN and biometric	PIN	PIN and biometric	PIN and biometric	PIN	PIN	PIN	PIN and biometric	PIN and biometric	PIN and biometric	Unique password , PIN, and biometric
E	Ease of allowing biometric authentication	During app registrati on	After account opening	After account opening	After account opening	After account opening	-	-	-	During app registrati on	-	Manually set in setting





# Application process experience

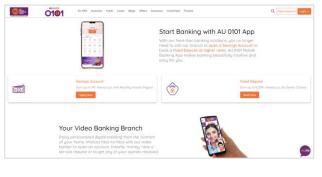




# Discovery journey









#### AU bank, Jana bank

- Personalised welcome greeting on mobile app
- "Explore" and "Quick Menu" tabs for commonly used features
- "Apply now" button on the home screen
- Offers displayed upfront on both app and website

Parameters	AU	ESAF	UJJIVAN	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
Ease of browsing information (Web)											
Ease of browsing the app (mobile app)	<b>②</b>	Not available for NTB customer		Not available for NTB customer	Not much to explore for NTB customer	Not available for NTB customer					





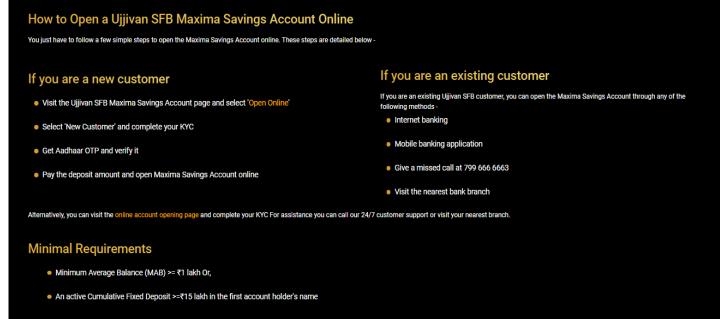
# Clarity of products or services

Parameters	AU	ESAF	UJJIVAN	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
Steps to apply for saving account		-		-			-		YouTube video is available	-	
Fees and charges description						<b>⊘</b>	-			On separate page	
Terms and conditions CTA button		-		-		-	-			-	
Product comparison tool		-	<b>Ø</b>	Standard comparis on	Standard comparis on	-	Standard comparis on	Standard comparis on	-	-	-
Clarity of product description	Short and simple descriptio n	Only highlights key features	Short and simple descriptio n	Only highlights key features	Short and simple descriptio n	Only highlights key features	Only highlights key features	Only highlights key features	Short and simple descriptio n	Only highlights key features	Short and simple descriptio n



# Clarity of products or services(1/2)





#### Ujjivan bank

- Provide clear steps for a/c opening
- Special discounts & offers with other added benefits
- Other information such as cross-product benefits (credit card and saving a/c)



# 05

Compare

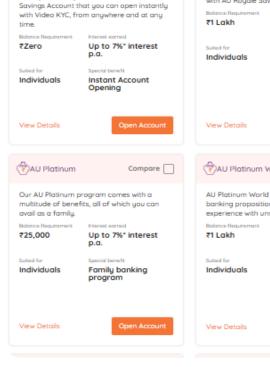
# Clarity of products or services(2/2)

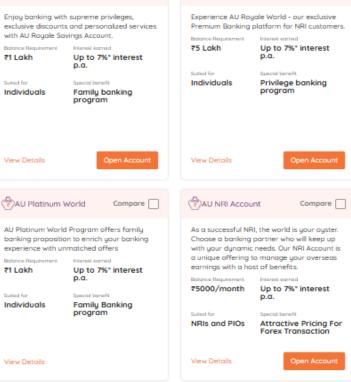
AU Royale

#### AU Savings Accounts - Our Offerings

AU Digital Savings Account

AU Digital Savings Account is a Full-KYC





Compare

(\*) AU Royale World

Compare

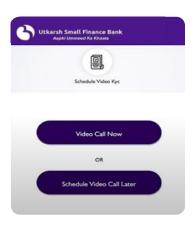
#### **AU** bank

Allows side by side product comparison for customers to customize and choose with simple descriptions of account type and clear CTA to open account





# Ease of account opening





#### **Utkarsh bank**

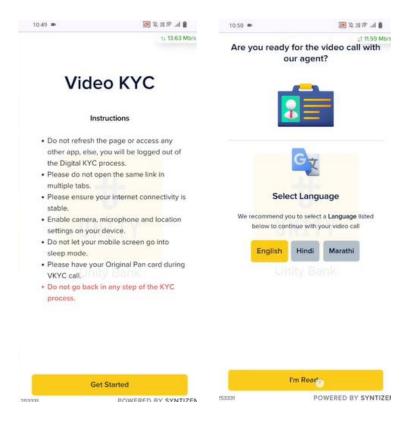
Gives option to schedule video KYC according to customer convenience, and clearly states documents needed with visual cues

AU	ESAF	UJIVAN	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
Personal and professio nal details + Aadhar + PAN + selfie + s ignature + any other additional ID proof	-	Personal details and professio nal detail + Aadhar + PAN+selfi e	-	Personal details and professio nal detail + Aadhar + PAN+selfi e	-	-	-	Personal and professio nal details + Aadhar + PAN + selfie + signature	-	Personal and professio nal details + Aadhar + PAN + selfie + signature
4 clicks	-	6 clicks	11 clicks to submit details	18 clicks	-	-	-	6 clicks		4-5 clicks
Video KYC	-	OTP based KYC	-	Video KYC	-	-	-	Video KYC	-	Video + OTP KYC
	Personal and professio nal details + Aadhar + PAN + selfie + s ignature + any other additional ID proof  4 clicks	Personal and professio nal details + Aadhar + PAN + selfie + s ignature + any other additional ID proof  4 clicks -	Personal and professio nal details and professio and professio nal details + Aadhar + PAN + - selfie + s ignature + any other additional ID proof  4 clicks - 6 clicks  Video CTP  KYC - Dased	Personal and professio nal details and professio nal details + Aadhar + PAN + - selfie + s ignature + any other additional ID proof  4 clicks - 6 clicks to submit details  Video KYC - based -	Personal and professio nal details and professio nal details + Aadhar + PAN + selfie + s ignature + any other additional ID proof  4 clicks - 6 clicks to submit details  Video KYC - Dased - WYC	Personal and professio and details and and professio and and and and and professio professio professio nal detail nal detail nal detail + Aadhar +	Personal and details details details and and and professio and details professio professio professio nal detail nal detail nal detail nal detail + Aadhar +	Personal and details details details and professio and details and professio professio professio professio nal detail nal detail nal detail signature + PAN + + PAN + Selfie + Signature + Signature + PAN + Selfie + Signature + Signatur	Personal and details details and professio and professio professio professio nal details professio nal detail	Personal and details details and and professio and professio professio nal details nal detail nal d





## Of Ease of account opening





#### **Unity bank**

- Provides clear instructions about video KYC process before start of KYC
- Allows customer to select language for Video KYC process
- · Conducts audio and video check before agent joins the call





# **Onboarding experience**



**国**及20万点自

Video KYC

Do not refresh the page or access any

. Enable camera, microphone and location

Please have your Original Pan card during

the Digital KYC process. . Please do not open the same link in

settings on your device. . Do not let your mobile screen go into

multiple tabs.

sleep mode.

other app, else, you will be logged out of



### Account activation convenience





⟨ Create Account

Enter the following details Aadhaar Number

Full Name (As Per PAN)

Aadhar consent

☐ CKYC consent

Accept terms & conditions

Date of Birth



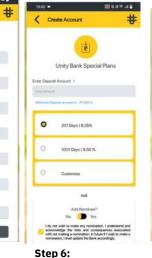
Step 4: Step 5: Upload selfie and Review auto fetched signature details and enter basic detailed

⟨ Create Account

SALARIED PERSON

Source Of Income

~





Complete video KYC

#### **Unity bank**

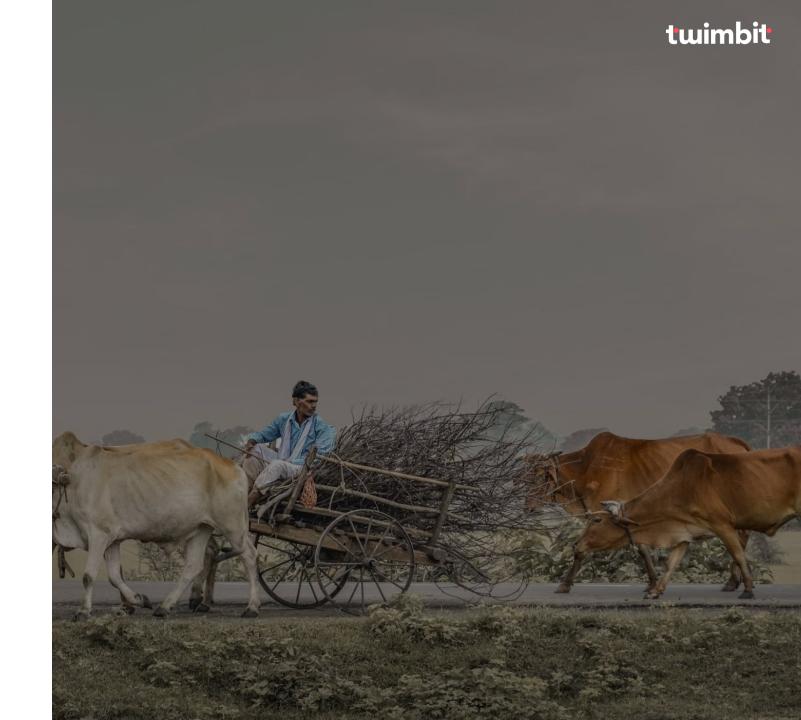
Set-up application

Has instant account opening in 5 minutes with 7 step process

Select account

Parameters	AU	ESAF	NAVILLU	Equitas	Jana	Capital	North East	Suryoday	Utkarsh	Shivalik	Unity
Number of steps taken to activate bank a/c	15 steps	N/A	12 steps	N/A	17-20 steps	N/A	N/A	N/A	8 steps	N/A	7 steps
Time taken to activate bank account	<6 hours	-	< 12 hours	-	Instant	-	-	-	Instant	-	Instant

# CS Analyst recommendation





### How to become the best SFB in India?

	Product discovery	Application process	KYC process	Activation process
Customer needs	<ul> <li>Awareness of available product/services</li> <li>Access to clear and engaging product/service information</li> <li>Easy comparison of features, benefits, and pricing</li> <li>Seamless engagement across online and offline channels</li> </ul>	<ul> <li>A quick, simple application process</li> <li>Instant eligibility confirmation</li> <li>Minimal required input fields</li> </ul>	<ul> <li>Secure, fast identity verification</li> <li>Multiple verification options</li> <li>Real-time tracking of verification progress</li> </ul>	<ul> <li>A frictionless transition into using the product/service</li> <li>Personalised onboarding with relevant guidance</li> <li>Instant access to benefits and features</li> </ul>
Friction points	<ul> <li>Lack of AI-powered chatbots &amp; live chat for instant queries</li> <li>Limited language support in chatbots and digital interfaces</li> <li>Lacks omnichannel continuity (web ↔ app ↔ store ↔ call centre)</li> <li>Jargon-heavy communication on websites or brochures</li> </ul>	<ul> <li>Limited to an online form for a call back</li> <li>Many SFBs still require physical branch visits even if the process is started online</li> <li>Lengthy online application process of banks offering endto-end online process</li> <li>Fragmented application journey</li> </ul>	<ul> <li>Over-reliance on physical documents</li> <li>Delays due to manual verification or approvals.</li> <li>Repeated follow-ups due to incomplete documentation.</li> </ul>	<ul> <li>Delays in account activation post-KYC, sometimes stretching to days.</li> <li>Poor status tracking on application progress</li> <li>No proper induction or guidance on using net banking and mobile banking</li> </ul>
Exceptional experience	<ul> <li>AI chatbots that support major Indian languages</li> <li>Voice search in regional languages on websites and apps.</li> <li>Geo-targeting and device language settings to automatically suggest regional language content and location-specific offers</li> <li>Real-time customer reviews, testimonials, and influencer engagement</li> </ul>	<ul> <li>Smart, pre-filled application forms with AI-driven data extraction</li> <li>Real-time eligibility checks &amp; instant pre-approvals</li> <li>Seamless switching between application platforms (mobile, desktop, branch, call)</li> <li>Personalised assistance via live chat, AI bots, or phone support</li> </ul>	<ul> <li>AI-driven digital KYC via facial recognition &amp; document scanning</li> <li>Multiple verification methods (biometrics, OTP, digital ID)</li> <li>Live tracking of verification status with instant notifications</li> <li>Option for in-person verification if preferred</li> </ul>	<ul> <li>Interactive onboarding tutorials &amp; walkthroughs</li> <li>Auto-sync of pre-approved details for a seamless experience</li> <li>Personalised app setup with smart nudges &amp; feature discovery</li> <li>Exclusive welcome benefits (discounts, loyalty points, free trials)</li> <li>Referral incentives &amp; community engagement opportunities</li> </ul>

# 04

Best practices





### Revolut

## Seamless onboarding

Account ready in 2 min

- 2-minute account opening process
- Basic details for account setup
- Scan and upload ID card and selfie for verification
- Instantly start using the account after verification
- Entire process is virtual, no physical presence needed

**Step1**. Customers have to provide their address to start the account opening process

**Step2**. Provide first name and last name

**Step3.** Next fill in the DOB

**Step4.** Enter your valid email ID











### Revolut

## Seamless onboarding

Account ready in 2 min

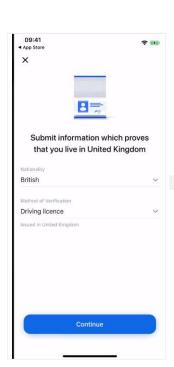
**Step5.** Verify yourself by providing a verification ID

**Step6.** Upload a picture of the front and back sides of the ID card

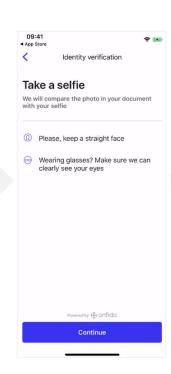
**Step7.** Take and upload your selfie to complete the process

**Step8.** Then add £ 10 to start the account

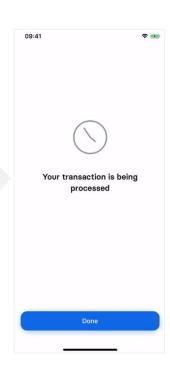
**Step9.** After adding the money and the transaction is done, the account is ready to use

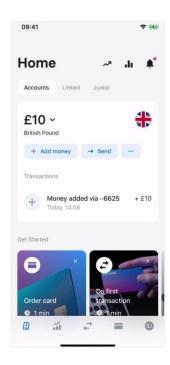










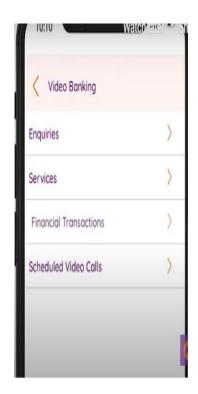




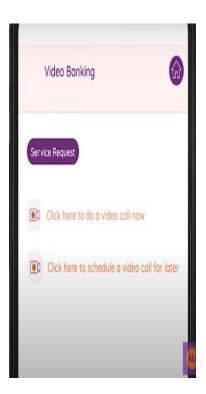
### AU Small Finance bank

## Video banking

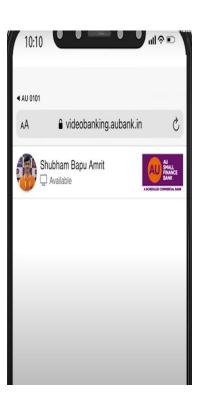
Open account face-to-face, anywhere



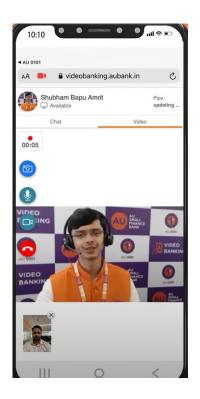
Customers have a choice to choose from different services



Customers also have an option to schedule the video call



Available support will be visible to select from



Connect with the supporting agent to resolve the issue



### Jago

# Community-aligned experiences

Design-led engagement

- Gamified account opening experience
- Interactive games for smooth account setup
- Enjoyable and fast process
- Innovative and entertaining method
- Seamless journey for becoming a customer







Uses different animations, and images to make it gamified onboarding for customers

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### GCash

## Inclusive banking

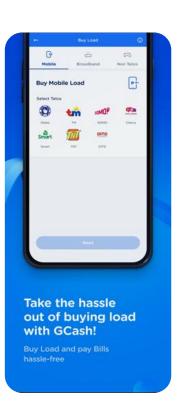
Finance superapp

- Instant digital savings account setup via app
- No physical documents just mobile + ID
- Savings journey designed with nudges & rewards
- Frictionless UX: no forms, no branch visit, no hidden terms
- Opened in under 2 minutes seamless, real-time journey
- FAQs, chatbot and call-center options within account flow











### Innovating experiences

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