

8.

China Mobile

Al as the central theme across business functions



Yang Jie, Chairman



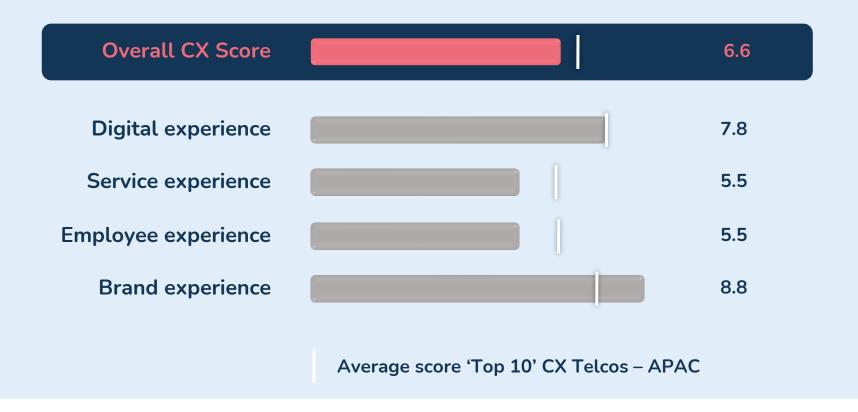


We have given wider connotation to our 'Powerhouse' strategy and put forward a new strategic vision: We will open up development space toward information services and focus on technological innovation to create competitive advantages. These moves will form part of our concerted efforts to achieve our goal of joining the league of the world's first-class information service technology companies.

Performance on twimbit CX Framework

Using AI systems to enhance customer interactions





Top Initiatives

Leading customer programs across our 4 pillars



Digital experience



Pioneering application of Al across functions

Service experience



Closing the service quality gap

Employee experience



A robust employee redressal mechanism

Brand experience



Internet-based poverty alleviation

Pioneering AI application across five functions

Intelligent VoLTE voice quality evaluation

Voice analysis cost reduced by 83%



Intelligent auditing

24 auditing items including contracts and bills



Network



Network self-service robot

Customer complaint handling efficiency up 20X

Market



Intelligent auditing

7.5% comparative growth in the ARPU Marketing Dept

Security



Anti-fraud system

Over 14 million spoofed calls intercepted per month



Closing the service quality gap

Evaluating customer perception

'CX perception evaluation platform' to conduct quality evaluations

Intelligent services

Tools such as 'smart voice navigation system' for quick customer response

Customer communication

Building customer-centricity using platforms – 'Voice of customers' & 'Voice of the frontline'

32.4% drop in

Average complaint rate per month

53.5% drop in

'perceived user experience' complaints

36.1% drop in

'household broadband service quality' complaints



A robust employee redressal mechanism

23.6%

Y-o-Y decrease in employee resignations

Employee representative congress

To advice employees about matters of their interests. Employee representatives included in decision making

CEO Mailbox

In 2020, 573 employee letters were received in the mailbox. The resolution rate of letters was 100%

Other complaint mechanisms

- Trade union
- Chairman, Trade union
- Employee Forum



Internet-based poverty alleviation

Enabling digital income opportunities for remote areas by providing preferential communication services



Gigabit optical fiber broadband

52,000

Remote villages connected via broadband access



Complimentary phone credits

~\$1.9 bn

Investment in 'Telecommunications Universal Service Project' for remote areas



Preferential communication services

>98%

Coverage of 4G in administrative villages





Match up with China Mobile

Al as a norm rather than an exception

- Build robust processes for consistent service quality
- Ensure top-notch employee redressal systems to retain scarce talent
- Connect with future customers via sustainable actions

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