



Rakuten Mobile

Rethinking 'mobile network' without legacy infrastructure



Hiroshi Mikitani, Chairman and CEO

Rakuten Mobile

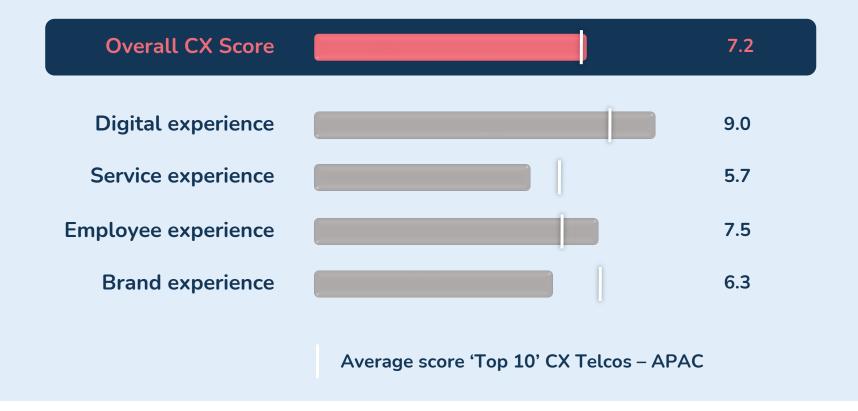


We are also moving forward with the Rakuten Communications Platform (RCP), a cloud-native telco platform that allows operators, governments or enterprises to build secure and open mobile networks... More than ten global customers are already using parts of the platform in their networks. RCP has the exciting potential to generate revenue equal to or even greater than the mobile carrier business.

Performance on twimbit CX Framework

Pushing network affordability to new limits





Top Initiatives

Leading customer programs across our 4 pillars



Digital experience



Using tech to offer unparalleled price competitiveness

Service experience



Rakuten Mobile, the cornerstone of the Rakuten Ecosystem

Employee experience



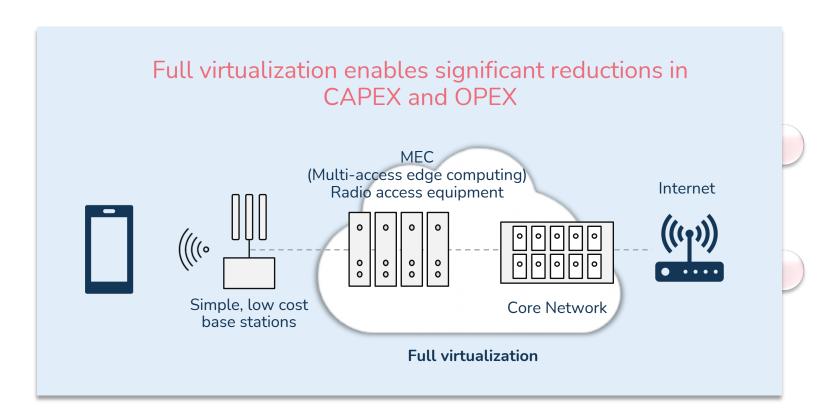
Employee-led, bottomup quality improvement activities

Brand experience



Supporting Japan's local communities

Using tech to offer unparalleled price competitiveness

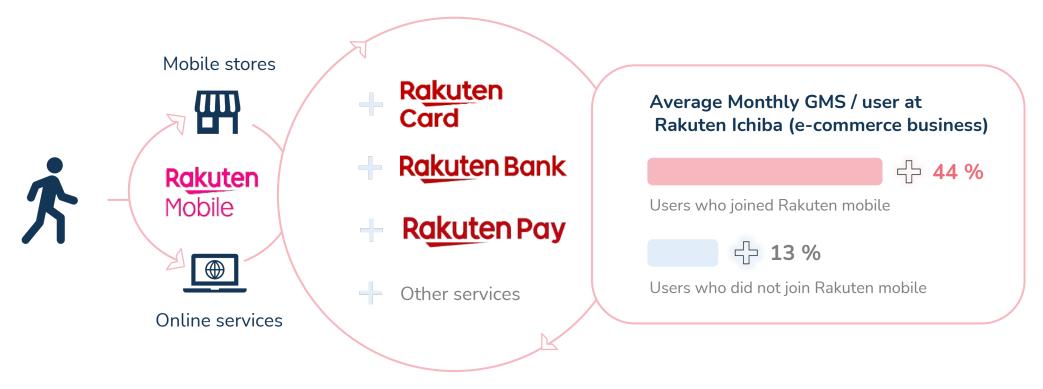


World's first end-to-end fully virtualized mobile network without expensive legacy infrastructure

Enables flexible deployment of new services and a speedy, lowcost transition to 5G

Rakuten Mobile, the cornerstone of the Rakuten Ecosystem

Rakuten Ecosystem offers over 70 services and has more than 100 million members



A virtuous cycle boosting loyalty within the Rakuten ecosystem

Service experience



Employee-led, bottom-up quality improvement activities

Quality Control Circle (QCC) activities are led by employees to enhance the quality and productivity of services alongside improving their skills

Number of employees participating in QCC activities in 2020

Number of employees participating in QCC training in 2020

Number of QCC projects carried out in 2020

1,433 employees x2.1 times YoY

1,253 employees x1.2 times YoY

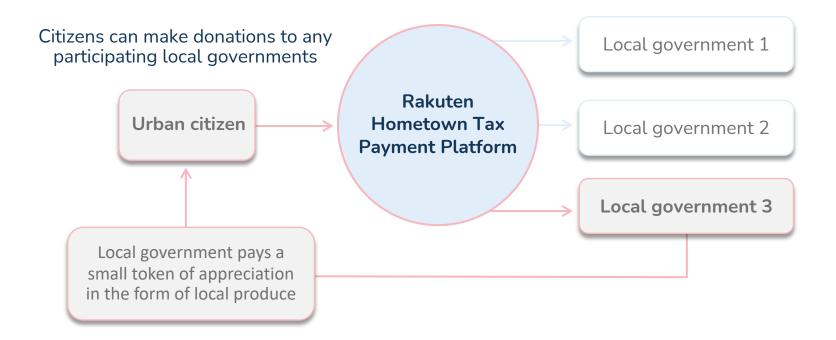
326 projects



Supporting Japan's local communities

Service experience

Rakuten Hometown Tax Payment platform links donors with local governments of Japan that are pursuing regional vitalization



Saving onions from going to Waste

In Kasaoka City, due to a drop in demand, about 400 tons of onions were headed for disposal.

In response, the platform put up a dedicated page, collected over 10,000 donations and provided onions to donors.





Match up with Rakuten

Explore network 'virtualization' for price competitiveness

- Cross-leverage synergies amongst different ecosystem services
- Empower employees to drive operational efficiency
- Use your expertise to create a positive brand recall

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